MEMORANDUM

TO: NC State faculty, staff and students

FROM: Warwick A. Arden, Interim Provost and Executive Vice Chancellor

Margery Overton, Chair of the Faculty

SUBJECT: The Strategic Planning Process at NC State

As Chancellor Woodson shared with you recently, our campus is preparing to embark on a strategic planning process to determine the path NC State will take over the next 5 to 10 years. Some preliminary planning and organization has already taken place this summer to determine how to best approach and organize our efforts.

- Strategic Planning Steering Committee formed July 21. Members: Warwick Arden (cochair), Margery Overton (co-chair), John Cavanagh, Randy Colby, Karen Helm, Marc Hoit, Kelly Hook, Terri Lomax, Marvin Malecha, and Walt Wolfram.
- **Planning Retreat held July 23.** Members of the University Council participated in a daylong retreat to develop a preliminary list of the key issues to be addressed.
- Strategic Planning Task Forces identified in late July to address nine key issues:
 - 1. Undergraduate Student Success
 - 2. Graduate and Postdoctoral Program Development
 - 3. Faculty Excellence
 - 4. Research and Scholarship
 - 5. Comprehensiveness and Interdisciplinarity
 - 6. Global Engagement and Competitiveness
 - 7. Partnerships, Innovation, and Entrepreneurship
 - 8. Campus Culture and Community
 - 9. Resource Strategies.

Next Steps

Chairs and potential members of the nine task forces will be identified with the help of University Council and the task forces will be officially launched later this month. The task force chairs, Strategic Planning Committee Steering Committee, an alumni representative, and a member of the Board of Trustees will comprise the full Strategic Planning Committee. A website will also be launched in the coming weeks to help facilitate the sharing and gathering of information throughout the strategic planning process.

The most important part of the strategic planning process will take place within the task forces as they meet and work with the campus community from September through November. There will also be forums held in the fall including a Chancellor's Forum on September 13 (time and place TBD) and a town-hall style forum held on October 26 (2:30 p.m., Stewart Theater) following the Installation of the Chancellor earlier in the day.

After reviewing reports from the task forces, the Strategic Planning Committee will prepare a draft strategic plan in January 2011 for review and comment by the campus community during the spring semester. The Chancellor will then review the revised draft plan before it is sent to the Board of Trustees in final form for adoption in July 2011.

We echo the Chancellor's earlier comment that your voice is critical as we consider the future of NC State. We look forward to your active participation in the strategic planning process and we will strive to keep you informed through regular updates throughout the coming months.